

<b>Committee(s):</b> Police	<b>Date(s):</b> 11 <sup>th</sup> July 2012
<b>Subject:</b> City of London Police: Risk Register	<b>Public</b>
<b>Report of:</b> Commissioner of Police  POL 42/12	<b>For Information</b>
<p style="text-align: center;"><b><u>Summary</u></b></p> <p>The Strategic Risk Profile of the Force presents a picture of the risks that corporately impact on the Force as assessed by the senior management team. (SR= Strategic Risk)</p> <ul style="list-style-type: none"> <li>• SR 01: Inadequate response to terrorism within the City: Risk score Green;</li> <li>• SR 02: Reduction in public confidence in the Force as a result of terrorist attack against City: Risk Score Green;</li> <li>• SR 03: Inadequate management of a high profile event: Risk Score Green;</li> <li>• SR 04: Loss of Economic Crime Lead Force status: Risk Score Amber;</li> <li>• SR 05: Reduction of staff morale/well-being: Risk Score Amber;</li> <li>• SR 06: Failure to contain expenditure within agreed budgets: Risk Score Green;</li> <li>• SR 07: Increased dissatisfaction with quality &amp; delivery of service to community: Risk Score Green;</li> </ul> <p>Four further risks have been identified and over the next month these risks will be assigned owners and assessed so that appropriate management information on each area can be included within the Force strategic risk register. These are:</p> <ul style="list-style-type: none"> <li>• SR 08: Adverse Impact of Jubilee, Torch Relay, Olympic &amp; Paralympics Policing on Force capability</li> <li>• SR 09: Delivery of new Force estate</li> <li>• SR 10: Delivery of Fraud Academy</li> <li>• SR 11: Delivery of Policing Plan Priorities and Measures</li> </ul> <p><b>Recommendation</b></p> <p>It is recommended that your Committee notes the position of the risks listed within the register and their current assessment levels.</p>	

## **Main Report**

### **Background**

1. The Force Strategic Risk Register remains monitored on a quarterly basis by the Force Risk Assurance Group currently chaired by the Assistant Commissioner. The last meeting of this group took place on the 1<sup>st</sup> May 2012, where the risk profile of the Force was reviewed.

### **Current Position**

2. In accordance with the City of London Corporation's responsibilities as a police authority, it is appropriate that your Committee is made aware of critical risks, which may impact on service delivery or performance, together with any plans to eliminate or mitigate critical risks, and the changing risk profile of the Force.
3. The Force has initiated a risk assurance process to provide oversight to the risk register cascade and to provide a forum for the Assistant Commissioner to actively question all risk registers within the Force and allow Directors to collectively assess their risks and control measures. This aims to provide a top-down and bottom-up approach to the management of risk within Force.
4. The assurance meetings have taken place on a quarterly basis since the 3<sup>rd</sup> May 2011. The last meeting to be held was chaired by the Assistant Commissioner on the 1<sup>st</sup> May 2012, where the Force risk profile for 2012/13 was reviewed and an approach for the management of risk agreed for the coming business year.
5. The strategic risk register is supported by a cascade of Directorate risk registers that provide oversight and assurance on the operational risk profile of the Force. Through the quarterly assurance process the Directorate Heads in discussion with the Assistant Commissioner will highlight additional risks for the attention of the Force risk register and provide information to amend the current Force risk profile, this will ensure the document remains current and reflects how the risk picture is influenced over time through changing circumstances. The Governance structure around the Force risk register is detailed below:
6. The current position of the risks within the Strategic risk register are detailed below:

## Force Risk Profile 2011/12 End of year position

Risk Detail		Current				Trend			Control Colour
Ref	Description	I	L	C	RM	I	L	C	
SR 01	Inadequate response to terrorism within the City	M	L	1	2	→	→	→	GREEN
SR 02	Reduction in public confidence in the Force as a result of terrorist attack against City	M	L	2	4	→	→	→	GREEN
SR 03	Inadequate management of a high profile event	M	L	2	4	→	→	→	GREEN
SR 04	Loss of Economic Crime Lead Force status	H	H	3	27	→	→	→	AMBER
SR 05	Reduction of staff morale/well-being	H	H	2	18	→	→	→	AMBER
SR 06	Failure to contain expenditure within agreed budgets	L	L	1	1	→	→	→	GREEN
SR 07	Increased dissatisfaction with quality & delivery of service to community.	M	L	2	4	→	→	→	GREEN

Key: I: Impact. L: Likelihood. C: Control. RM: Risk Matrix Score

7. These risks will be managed within the Force strategic risk register and through the completion of a risk strategy document that has been designed to more effectively link performance measures and action criteria to the planning process for the Force. There was no change in the risk scoring since the last review of the register with all risks remaining constant.
8. During the risk assurance meeting the risk profile for the Force was reviewed and it was determined that the Force should also review additional risks for consideration.
  - **SR 08:** Adverse Impact of Jubilee, Torch Relay, Olympic & Paralympics Policing on Force capability
  - **SR 09:** Delivery of new Force estate
  - **SR 10:** Delivery of Fraud Academy
  - **SR 11:** Delivery of Policing Plan Priorities and Measures
9. These have been defined as opportunity risk areas where the Force can benefit through effective management of the issues surrounding each risk area. Over the next month these risks will be assigned owners and assessed so that appropriate management information on each area can be included within the Force strategic risk register.

## **Significant Implications**

10. Robust implementation of risk management will help to ensure that the Force continues to comply with all of its obligations, statutory and non-statutory.

## **Conclusion**

11. The Force risk register continues to evolve as part of the wider Governance structure. Your Committee will continue to be informed of the Force's changing risk profile and any areas of rising concern.

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